

2016 ANNUAL REPORT

AVIATION BOARD

Andrea Richmond, Chair David Krump, Vice-Chair Jerome Rusch Jeff Wrobel Carol Kratz Bill Blank Jim Bloedorn

Mike Giese

AIRPORT ADMINISTRATION

Clinton Torp, Airport Director
Jason Gillett, Assistant Airport Director
Nader Kharazi, Operations/Maintenance Supervisor
Kristen Duchrow, Marketing Development Coordinator

The end of 2016 marks another successful year for the airport in terms of tasks completed and financial performance. We have completed and started several key projects which continue to enhance the redevelopment of aging facilities at the Airport.

The focus of our administrative team continues to be on enhancing the customer experience, regional business outreach, and community partnerships. I continue to participate in several key business organizations including the 7-Rivers Alliance in our effort to further solidify the relationship the Airport has with the surrounding communities.

THE AIRPORT DIRECTOR

Clinton R. Torp, C.M. Airport Director 2016 marks a year in which we drastically reduced the operating costs to our airline partners to ensure long term success of their operations. I plan to continue these efforts as we explore additional service options.

In 2016 we hired a newly formed position of Airport Marketing Development Coordinator so that we can better meet our marketing goals and enhance local use of the Airport.

Finally, we have continued several key air service development initiatives with the goal of utilizing the Airport's SCASD grant towards a new non-stop destination including a 1-year renewal of the SCASD grant.

I look forward to 2017 and continuing all of the fine work that our organization and its people are pursuing.

Enplanements – 90,051
Deplanements – 89,368
Airline Flights Performed – 2,185
Average Load Factor – 79.22%
Tower Operations Count – 19,285
Non-Airline Landing Weight – 24,744,318 lbs
Airline Landing Weight – 98,421,714 lbs

Civilian Charters – 18 Military Charters – 53

Car Rental Gross Sales - \$4,077,189 Car Rental Days – 79,881 CFC Revenues - \$239,643

PFC Revenues - \$362,826

2016 KEY STATISTICS

Airline Fuel Flow – 443,979 gal Non-Airline Fuel Flow – 729,524 gal

Parking Revenues - \$661,947

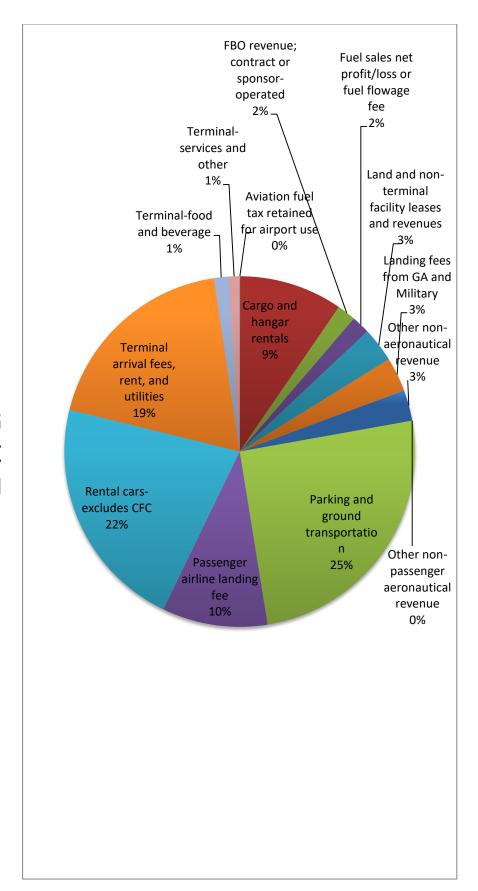
Restaurant/Gift/Vending Sales - \$361,094

ATM Transactions – 1,201

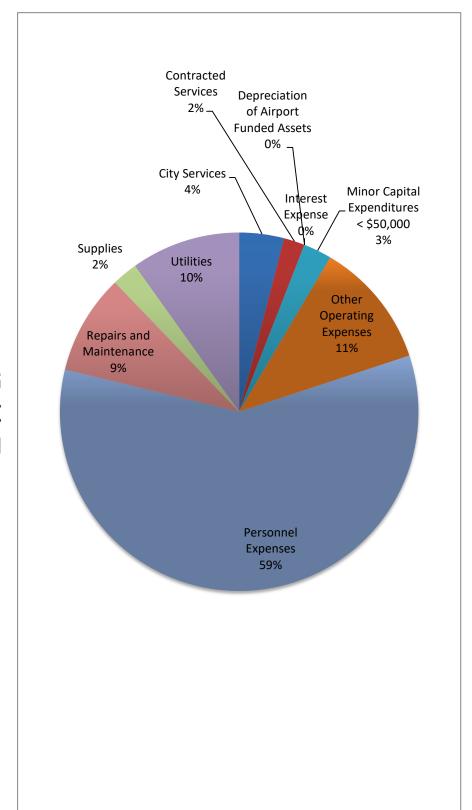
Diesel Utilized in Operation of Airport – 7,530 gal Gasoline Utilized in Operation of Airport – 6,067 gal

Airport Operational Revenues - \$2,694,547 Airport Operational Expenses - (\$2,209,768) Gross Operational Gain/(Loss) - \$484,779 Reserve Project Expenses - (\$1,039,178) Net Operational Gain/(Loss) - (\$554,399)* *Exclusive of depreciation and Specials

Federal/State Grants Awarded - \$2,699,007



OPERATING REVENUE BREAKDOWN



OPERATING EXPENSE BREAKDOWN

- Parcel 8A Land Acquisition
- Taxiway F Rehabilitation
- Wildlife Hazard Assessment
- Wildlife Hazard Management Plan
- Terminal South Parking Lot Reconstruction
- East Entrance Road Reconstruction
- Terminal Pay Parking Lot Surfacing and Marking
- PFC Application #11
- Jet Bridge 1 Installation
- PC-AIR Unit Installation on Bridges 1, 2, and 3
- Nursing Mothers Room
- Lightning Protection Device Installation
- Operations Vehicle Acquisition
- Maintenance Plow Truck Acquisition
- Pushback Tug Acquisition
- Baggage Conveyor Plate Rehabilitation
- Zoning Ordinance Implementation
- Management Information System Integration
- ARFF Facility Modifications and Improvements

PROJECTS COMPLETED

- Instituted a nearly 40% reduction in airline operating costs at the terminal to enhance competitiveness
- Instituted several new employee relations programs
- Instituted LSE Leaders program
- One year extension to Small Community Air Service Development Grant
- New Marketing Development Coordinator position
- Made available for lease a new large commercial hangar lot

KEY NOTES

- Joined Regional Air Service Alliance to work on national pilot availability issues
- Commenced several new projects:
 - Consolidated fuel farm facility
 - Gate and fence replacement
 - Parking revenue control system
 - New t-hangar construction and rehabilitation
 - o Airfield lighting rehabilitation
 - LED lighting conversion

ACTIVE GRANTS

AIP/STA	Description	Federal	State	Local	Total
0-55-0030-75	Design airfield electrical	\$0.00	\$104,000.00	\$26,000.00	\$130,000.00
	Reconstruct perimiter fence & gates and reconstruct &				
3-55-0030-039-2016	realign east entrance road and any necessary related work	\$1,288,238.00	\$191,569.00	\$191,569.00	\$1,671,376.00
	Construct fuel farm, reconstruct loading lot & sealcoat				
0-55-0030-74	terminal lot	\$0.00	\$1,115,200.00	\$488,000.00	\$1,603,200.00
3-55-0030-038-2015	Rehabilitate Terminal Building	\$2,200,000.00	\$207,222.00	\$222,903.00	\$2,630,125.00
	Land acquisition of Parcel 8A for Runway 13 approach				
0-55-0030-73	protection. Land loan project.	\$0.00	\$250,140.71	\$62,535.18	\$312,675.89
3-55-0030-37	Rehabilitate Terminal Building	\$5,969,190.00	\$1,250,000.00	\$2,880,810.00	\$10,100,000.00
	Runway 18/36 rehab & design terminal blg renovations &				
3-55-0030-36	wildlife hazard assessment	\$2,251,800.00	\$465,220.04	\$611,146.09	\$3,328,166.13
0732-40-72	Design runway 18/36 rehab & terminal blg renovations	\$0.00	\$0.00	\$0.00	\$0.00
0732-47-71	Design QTA rental facility & rental car lot expansion	\$0.00	\$0.00	\$550,000.00	\$550,000.00
	Environmental Engineering of new east side hangar				
3-55-0030-35	development site	\$171,601.00	\$4,516.00	\$4,516.00	\$180,633.00

Key Business Statistical Summary

Airline Enplanements

	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
2015	6,860	6,724	8,070	7,816	8,441	7,855	8,225	8,338	7,140	7,800	6,794	7,008	91,071
2016	7,001	6,630	7,604	7,421	7,983	8,257	7,965	8,652	7,203	8,008	6,916	6,411	90,051

Car Rental Gross Revenues

	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
2015	\$ 221,149.62	\$ 222,854.05	\$ 258,395.80	\$ 277,523.56	\$ 388,245.38	\$ 468,272.59	\$ 397,945.37	\$ 528,476.00	\$ 284,817.05	\$ 256,096.97	\$ 254,719.18	\$ 210,102.23	\$ 3,768,597.80
2016	\$ 241,430.64	\$ 251,629.18	\$ 304,535.48	\$ 297,980.23	\$ 348,989.70	\$ 381,006.52	\$ 489,370.23	\$ 605,929.06	\$ 348,663.52	\$ 323,598.04	\$ 251,613.52	\$ 232,442.66	\$ 4,077,188.78

CFC Revenues

	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
2015	\$ 11,619.00	\$ 12,468.00	\$ 14,115.00	\$ 15,567.00 \$	20,793.00	\$ 24,957.00	\$ 20,325.00	\$ 26,421.00	\$ 16,098.00	\$ 15,072.00	\$ 14,280.00	\$ 13,488.00 \$	205,203.00
2016	\$ 14,175.00	\$ 15,111.00	\$ 19,635.00	\$ 18,327.00 \$	21,938.50	\$ 22,452.00	\$ 26,220.00	\$ 30,219.00	\$ 20,871.00	\$ 20,154.00	\$ 16,125.00	\$ 14,415.00 \$	239,642.50

FBO Sales

TOTAL	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
2015	\$104,393.53	\$123,009.99	\$136,496.62	\$135,537.11	\$172,272.57	\$220,802.67	\$224,993.64	\$203,242.25	\$202,628.27	\$235,166.66	\$138,662.14	\$193,109.03	\$2,090,314.48
2016	\$146,475.41	\$178,516.69	\$182,258.78	\$177,479.69	\$168,790.16	\$208,640.28	\$249,061.15	\$296,784.02	\$170,696.77	\$192,370.78	\$202,460.55	\$235,854.12	\$2,409,388.40

Parking Sales

	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
2015	\$50,746.68	\$54,413.27	\$68,753.55	\$61,192.42	\$60,055.92	\$47,106.16	\$47,842.89	\$51,792.42	\$52,749.76	\$63,779.15	\$50,261.61	\$47,946.92	\$656,640.75
2016	\$52,420.85	\$55,155.45	\$63,424.66	\$64,723.22	\$55,064.45	\$56,855.92	\$43,018.00	\$52,526.07	\$54,763.98	\$65,767.77	\$51,844.55	\$46,381.99	\$661,946.91

Tower Counts

	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
2015	1,393	1,111	1,957	2,141	2,131	2,571	2,537	2,166	2,015	2,038	1,542	1,260	22,862
2016	1,382	1,651	1,831	1,418	1,817	1,813	2,145	1,737	1,542	1,777	1,336	836	19,285



Airport Administration Office 2850 Airport Road La Crosse, WI