

La Crosse Air Service: Where do we go from here?

Aviation Board Meeting May 15, 2023

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This afternoon, I will briefly cover:

• Air service in our community



- Specific discussion topics are:
 - Historic air service
 - Post-2020 airline situation
 - Where La Crosse has opportunities
 - Beyond 2024



Historic Air Service

- Historical June departures:
 - 2006 10
 - 2009 11
 - 2012 10
 - 2015 7
 - 2018 7
 - 2021 7
 - 2023 3 (current schedule)

- Number of airlines:
 - 2005: Northwest, American Eagle, and Midwest
 - 2023 (June): American







Why has the reduction occurred?

- Airline consolidation
 - Northwest/Delta
 - Continental/United
 - US Airways/American
 - Alaska/Virgin America
 - Southwest/ATA
 - Spirit/Jet Blue (not yet)
- Pilot Shortage
 - Bureau of Labor Statistics predicts 14,500 pilots needed annually to meet demand.
 - FAA average certificates issued is 6,335 a year
 - According to the coalition *Rally for Air Service*, this disparity is disproportionately affecting regional airlines that serve communities like La Crosse.







Pilot shortage... the dismal truth

• The pilot shortage has been neglected over the past decade. Without positive policy changes or other intervention, the issue has begun to self-correct. This self-correction does not lean in favor of La Crosse, or communities our size.





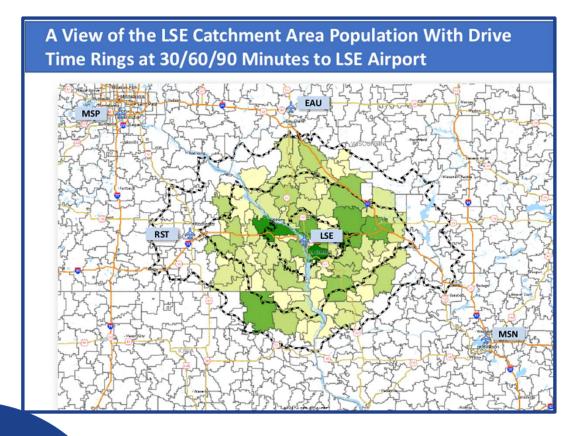
Delta: What happened?

- Large and fast post-pandemic growth at mainline carrier
- Slow response by regional carriers to backfill pilots, notably captains
- New requirements in aircraft types in regional markets
- Unsustainable flight reductions in small markets
- Our market





Core Catchment Area





- According to 2019 USDOT data the 92 zip codes in the LSE catchment areas:
 - Produced 597,822 passengers.
 - 13.6% utilized LSE
 - 86.4% utilized an airport other than LSE (mostly MSP)
 - This split has been consistent since 2018.





Air Service

- The good news is our air service demand is strong:
 - Calendar Year 2022 Load Factor was 85.58%
 - DL 82.01%*
 - AA 88.71%
 - Average one-way fair to the airlines is approximately \$75 above national average

^{*}A noticeable drop occurred in LF when DL dropped to a single flight a day in fall 2022.







LSE's Air Service Efforts

- Regularly meet with airlines:
 - 2021 6 meetings
 - 2022 17 meetings
 - 2023 6 meeting to date
 - 2 more scheduled
- Control our costs
 - As one measure, we have kept cost increases below inflation
 - Grow non-aeronautical revenue
- Advocate for alternate pilot training arrangements
 - Joined Rally for Air Service

- Entertain opportunities that may lead to additional air service
 - Landline bus service paired with Sun Country Airlines
 - Pursuing other options of reliable ground transportation to MSP
- Updated Airline Incentive Program
- Working on applying for a Small Community Air Service Development Grant





Airline Possibilities – Legacy Carriers

- American, Delta, United, and Southwest
 - AA, DL, and UAL have dropped 74 cities since March 2020.
 - AA 19
 - DL 17
 - UAL 38











- These airlines are *unlikely* to grow their network anytime soon.
 - Exception is that American would like to keep us at 3X day
- They are the airlines most suited to serve business travelers through connections across the world through their route networks and that of their partners.
- The community of La Crosse is still too small for Southwest



Airline Possibilities – Established LCCs

- Sun Country, Allegiant, Spirit, JetBlue, and Frontier
 - Have shown some growth in the last 18-24 months.
- Moderate chance at adding service.
 - Sun Country and Allegiant have shown the most interest in potentially serving LSE in the past
 - Frontier and Spirit have shown no interest













Airline Possibilities – New entrant LCCs

- Avelo and Breeze
 - Together, have grown and added the most routes in the last 18 months





- Most likely chance of a new entrant comes from these two carriers.
 - Avelo is already serving markets our size (DBQ, LAN, and AZO)
 - Breeze is not yet serving our market size. I can see this changing in the next 5+ years.





Air Service Challenges Moving Forward

- Competition:
 - There are 500+ communities vying for air service from approximately 12 air carriers
- Airline Growth:
 - Airlines are aiming to maintain the status quo
 - Currently 25 communities are holding 2022 awards of Small Community Air Service Development Grants and are not seeing new service to date.

- Assistance:
 - New routes require a sizable amount of initial investment. Airlines are looking to defray as much of this as possible.
- Continued Labor Issues:
 - Pilot shortage
 - Flight crew
 - Ground crew
- Local Effort:
 - This is why we are here







- Incentivize new routes
 - Minimum Revenue Guarantee
 - Small Community Air Service Development Grant
 - LSE awarded one in 2017 and currently working on the next
- This type of effort requires local funding
 - It cannot be airport revenue
 - It will not be an insignificant amount







Thank you!

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