City of La Crosse, WI

City's Budgets Looking into the Future

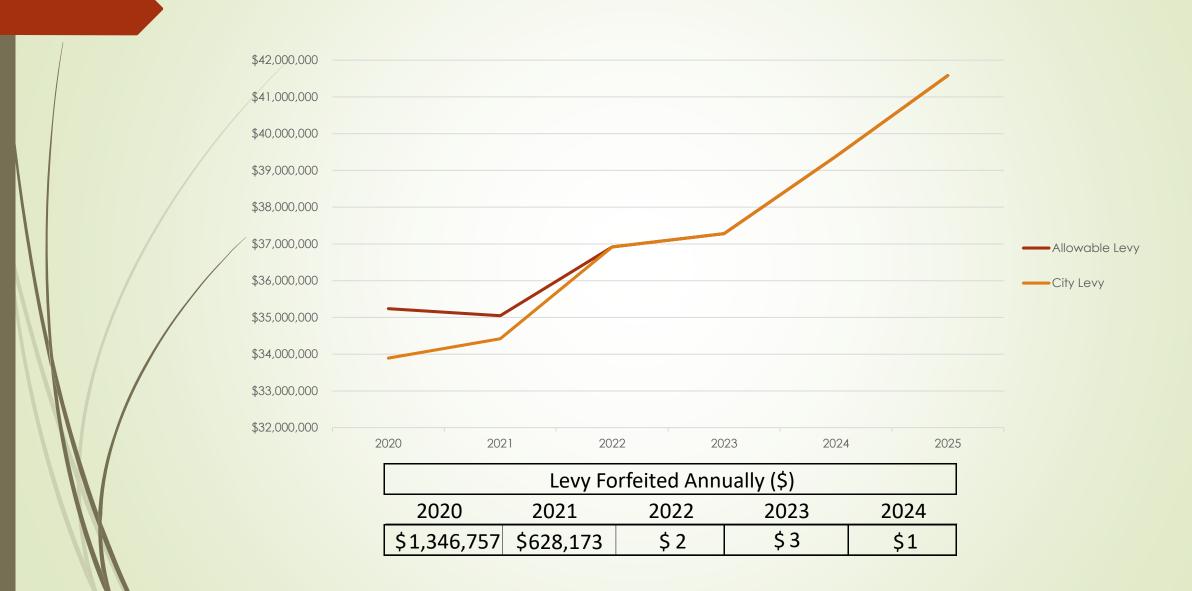
Budget Considerations for the Future

- State Limitations on City Budgets
 - Levy Limits
 - Expenditure Restraint Program
- City Budget Parameter Committee
 - Hold or reduce mill rates
- City Assessed Valuations
- General Fund Budget/Mill Rate History
- One-time Revenues to Balance Budgets
- Future Needs to Address

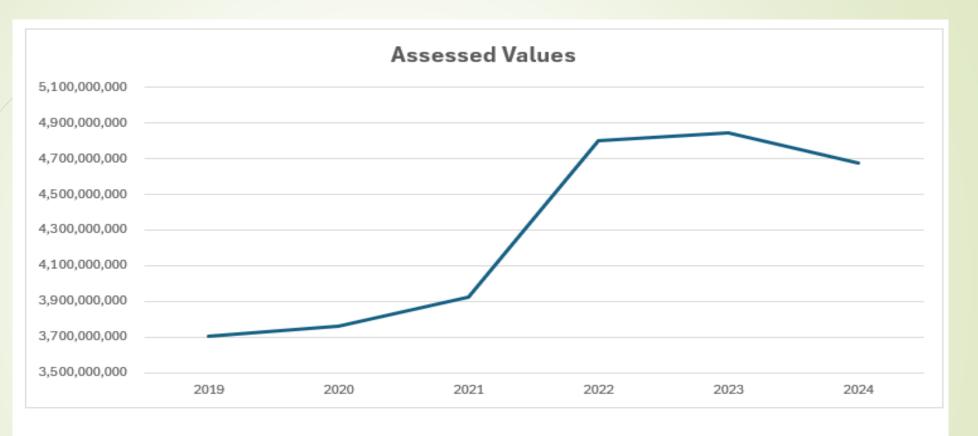
State Limitations on City Budgets

- Levy Limits Revenue Side of the Budget
 - State sets levy growth %
 - Net New Construction + Unused Prior Year Levy Personal Property Tax Aids from the state
 - Can exceed by referendum
- Expenditure Restraint Program (ERP) Expense Side of the Budget
 - Can opt out by exceeding the imposed restraint
 - Opting out effect on levy

Allowable Levy vs. City Levy



Assessed Value & Growth Rates



Assessed Value and Annual Growth %								
TAX YEAR								
	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	2024		
Assessed Value	3,704,138,900	3,759,579,400	3,926,175,600	4,798,851,700	4,841,745,600	4,675,879,900		
Annual Growth %	14.13%	1.50%	4.43%	22.23%	0.89%	-3.43%		

Mill Rates City General Fund Budgets

	2020		2022	2023	2024	2025	
Mill Rate	10.39	10.62	10.84	8.68	9.40	10.16	
Yr-Yr & Change		0.23	0.22	(2.16)	0.72	0.76	
Total General Budget	\$57,968,660	\$56,705,713	\$60,349,576	\$61,550,707	\$63,719,148	\$63,618,600	
Yr-Yr & Change (\$)		\$ (1,262,947)	\$ 3,643,863	\$ 1,201,131	\$ 2,168,441	\$ (100,548)	
Yr-Yr & Change (%)		(2.18%)	6.43%	1.99%	3.52%	(0.16%)	

Citywide FTE Counts

Changes in FTE Counts	2020	2021	2022	2023	2024	2025
Non Rep FTE	378.80	363.80	366.20	373.40	373.90	382.70
% of Total FTE	62.4%	61.5%	61.3%	61.6%	61.5%	62.1%
Positions Added/(Eliminated)						
from previous year		-15	2.4	7.2	0.50	8.8
CBA FTE	228	228	231.50	233	234	234
% of Total FTE	37.6%	38.5%	38.7%	38.4%	38.5%	37.9%
Positions Added/(Eliminated)						
from previous year		0	3.5	1.5	1	0
Total FTE	606.80	591.80	597.70	606.40	607.90	616.70
Positions Added/(Eliminated)						
from previous year		-15	5.9	8.7	1.5	8.8

^{*}General Fund Operating Budget is 74% Salaries and Benefits-Annual Step increases are 2.75%

^{*}CBA (Collective Bargaining Agreements) are bargained for wages and benefits (Transit, Police, Fire)

^{*}Non Rep FTE includes Utility, Airport and Parking Funds

One-time Revenues to Balance Budgets

- 2025 Budget Balanced With:
 - Use of additional ~\$2.630M of debt service levy
 - Use of ~\$1.528M of ARPA funds
 - Additional Projected Investment Earnings
 - Asked Departments for reductions in budget
 - Expenditure Restraint Program ~\$1.164M

Future Needs to Address

- Stop using contingency for anything other than emergency items
- Maintain General Fund Balance of required 20% per Policy
- Establish a level of Repair and Maintenance budgets in General Fund to cash fund (with levy) ordinary maintenance
 - City has pushed R&M to capital budget financing with debt
- City General Obligation & Utility Debt to increase
 - Large Capital Needs on the horizon Municipal Service Center, Copeland Park Shelter, Industrial Park Expansion, Street Projects, City Hall repairs
 - Increased Health Insurance Cost
 - Salaries and Benefits
- Scaling back of City owned leased vehicles
 - Converting from a lease program to outright purchase on some
- Loss of one-time revenue sources